#### **Translation**

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February 7, 2017

### CONSOLIDATED FINANCIAL RESULTS for the First Nine Months of the Fiscal Year Ending March 31, 2017 <under Japanese GAAP>

Company name: TOMY COMPANY, LTD.

Listing: First Section of the Tokyo Stock Exchange

Securities identification code: 7867

URL: <a href="http://www.takaratomy.co.jp/">http://www.takaratomy.co.jp/</a>

Representative: Harold George Meij, Representative Director, President and CEO Inquiries: Kazuhiro Kojima, Board Director, Senior Executive Officer & CFO

Head of Corporate Administrations

TEL: +81-3-5654-1548 (from overseas)

Scheduled date to file quarterly securities report: February 14, 2017

Scheduled date to commence dividend payments:

Supplementary material on quarterly financial results: None

Quarterly financial results presentation meeting: Yes (for institutional investors and analysts)

(in millions of yen with fractional amounts discarded, unless otherwise noted)

## 1. Consolidated performance for the first nine months of the fiscal year ending March 31, 2017 (From April 1, 2016 to December 31, 2016)

#### (1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

|                   | Net s           | sales | Operatin        | g income | Ordinar         | y income | Profit attri<br>owners o |   |
|-------------------|-----------------|-------|-----------------|----------|-----------------|----------|--------------------------|---|
| Nine months ended | Millions of yen | %     | Millions of yen | %        | Millions of yen | %        | Millions of yen          | % |
| December 31, 2016 | 131,707         | 2.8   | 10,280          | 82.1     | 10,542          | 99.2     | 7,865                    | _ |
| December 31, 2015 | 128,097         | 9.0   | 5,646           | 54.2     | 5,291           | 52.5     | (2,776)                  | _ |

Note: Comprehensive income

Nine months ended December 31, 2016: 11,794 million yen [ -%] Nine months ended December 31, 2015: (3,005) million yen [ -%]

|                   | Basic earnings<br>per share | Diluted earnings<br>per share |
|-------------------|-----------------------------|-------------------------------|
| Nine months ended | yen                         | yen                           |
| December 31, 2016 | 91.07                       | 89.77                         |
| December 31, 2015 | (32.65)                     | _                             |

#### (2) Consolidated financial position

|                   | Total assets    | Net assets      | Equity ratio | Net assets per share |
|-------------------|-----------------|-----------------|--------------|----------------------|
| As of             | Millions of yen | Millions of yen | %            | yen                  |
| December 31, 2016 | 161,573         | 49,474          | 30.3         | 562.41               |
| March 31, 2016    | 145,652         | 37,824          | 25.5         | 432.87               |

Reference: Equity

As of December 31, 2016: 48,911 million yen As of March 31, 2016: 37,146 million yen

#### 2. Cash dividends

|  | Annual dividends  |                    |                   |          |       |  |  |
|--|-------------------|--------------------|-------------------|----------|-------|--|--|
|  | First quarter-end | Second quarter-end | Third quarter-end | Year-end | Total |  |  |
|  | yen               | yen                | yen               | yen      | yen   |  |  |
| Fiscal year ended<br>March 31, 2016                | -                 | 5.00               | _                 | 5.00     | 10.00 |  |  |
| Fiscal year ending<br>March 31, 2017               | -                 | 5.00               | _                 |          |       |  |  |
| Fiscal year ending<br>March 31, 2017<br>(Forecast) |                   |                    |                   | 5.00     | 10.00 |  |  |

Note: Revisions to the cash dividend forecasts most recently announced: None

3. Consolidated earnings forecasts for the fiscal year ending March 31, 2017

(From April 1, 2016 to March 31, 2017) (Percentages indicate year-on-year changes.)

|                                      | Net s              | sales | Operating          | g income | Ordinary           | income |                    | butable to of parent | Basic<br>earnings per<br>share |
|--------------------------------------|--------------------|-------|--------------------|----------|--------------------|--------|--------------------|----------------------|--------------------------------|
|                                      | Millions<br>of yen | %     | Millions<br>of yen | %        | Millions<br>of yen | %      | Millions<br>of yen | %                    | yen                            |
| Fiscal year ending<br>March 31, 2017 | 164,000            | 0.6   | 7,000              | 159.4    | 7,000              | 379.5  | 4,000              | _                    | 46.31                          |

Note: Revisions to the consolidated earnings forecasts most recently announced: Yes

#### \* Notes

- (1) Changes in significant subsidiaries during the nine months under review (changes in specified subsidiaries resulting in the change in scope of consolidation): None
- (2) Application of specific accounting for preparing quarterly consolidated financial statements: Yes

#### (3) Changes in accounting policies, changes in accounting estimates, and restatement

- A. Changes in accounting policies due to revisions to accounting standards: Yes
- B. Changes in accounting policies due to other reasons: None
- C. Changes in accounting estimates: None
- D. Restatement: None

#### (4) Number of issued shares (common shares)

A. Total number of issued shares at the end of the period (including treasury shares)

| As of December 31, 2016 | 96,290,850 shares |
|-------------------------|-------------------|
| As of March 31, 2016    | 96,290,850 shares |

B. Number of treasury shares at the end of the period

| As of December 31, 2016 | 9,323,296 shares  |
|-------------------------|-------------------|
| As of March 31, 2016    | 10,476,617 shares |

C. Average number of shares during the period (cumulative from the beginning of the fiscal year)

| Nine months ended December 31, 2016 | 86,370,261 shares |
|-------------------------------------|-------------------|
| Nine months ended December 31, 2015 | 85,011,164 shares |

### \* Indication regarding execution of quarterly review procedures

The completion of quarterly review procedures in accordance with the Financial Instruments and Exchange Act is not required for preparing this quarterly financial results report. At the time of disclosure of this quarterly financial results report, the quarterly review procedures for the quarterly consolidated financial statements in accordance with the Financial Instruments and Exchange Act were incomplete.

# **Quarterly Consolidated Financial Statements** (1) Consolidated balance sheet

|  |                      | (Millions of y          |
|--|----------------------|-------------------------|
|  | As of March 31, 2016 | As of December 31, 2016 |
| ussets                                 |                      |                         |
| Current assets                         |                      |                         |
| Cash and deposits                      | 40,046               | 39,159                  |
| Notes and accounts receivable - trade  | 20,167               | 38,476                  |
| Merchandise and finished goods         | 18,437               | 16,726                  |
| Work in process                        | 439                  | 417                     |
| Raw materials and supplies             | 1,223                | 1,070                   |
| Deferred tax assets                    | 2,103                | 1,790                   |
| Other                                  | 5,841                | 6,965                   |
| Allowance for doubtful accounts        | (170)                | (199                    |
| Total current assets                   | 88,089               | 104,408                 |
| Non-current assets                     |                      |                         |
| Property, plant and equipment          |                      |                         |
| Buildings and structures               | 13,608               | 13,743                  |
| Accumulated depreciation               | (8,406)              | (8,715)                 |
| Accumulated impairment loss            | (457)                | (447)                   |
| Buildings and structures, net          | 4,743                | 4,580                   |
| Machinery, equipment and vehicles      | 2,229                | 2,339                   |
| Accumulated depreciation               | (1,495)              | (1,599)                 |
| Accumulated impairment loss            | (17)                 | (17                     |
| Machinery, equipment and vehicles, net | 716                  | 722                     |
| Tools, furniture and fixtures          | 26,932               | 27,482                  |
| Accumulated depreciation               | (23,068)             | (23,842)                |
| Accumulated impairment loss            | (1,108)              | (1,086                  |
| Tools, furniture and fixtures, net     | 2,754                | 2,553                   |
| Land                                   | 4,309                | 4,317                   |
| Leased assets                          | 6,250                | 7,771                   |
| Accumulated depreciation               | (3,136)              | (3,866)                 |
| Accumulated impairment loss            | (0)                  | (0                      |
| Leased assets, net                     | 3,113                | 3,904                   |
| Construction in progress               | 303                  | 351                     |
| Total property, plant and equipment    | 15,940               | 16,429                  |
| Intangible assets                      | 10,5 10              | 10,12                   |
| Goodwill                               | 22,017               | 21,630                  |
| Other                                  | 14,534               | 14,060                  |
| Total intangible assets                | 36,552               | 35,691                  |
| Investments and other assets           | 30,332               | 33,071                  |
| Investment securities                  | 2,628                | 2,608                   |
| Deferred tax assets                    | 80                   | 87                      |
| Other                                  | 2,398                | 2,368                   |
| Allowance for doubtful accounts        | (82)                 | (52)                    |
| Total investments and other assets     | 5,025                | 5,011                   |
| Total non-current assets               | 57,518               | 57,132                  |
| Deferred assets                        | 37,310               | 51,132                  |
| Bond issuance cost                     | 44                   | 33                      |
| Total deferred assets                  | 44 44                | 33                      |
|  |                      |                         |
| Total assets                           | 145,652              | 161,573                 |

|   |                      | (Millions of y          |
|---|----------------------|-------------------------|
|   | As of March 31, 2016 | As of December 31, 2016 |
| Liabilities   |                      |                         |
| Current liabilities                                   |                      |                         |
| Notes and accounts payable - trade                    | 8,398                | 11,486                  |
| Short-term loans payable                              | 11,636               | 7,896                   |
| Current portion of long-term loans payable            | 4,234                | 4,460                   |
| Lease obligations                                     | 2,370                | 2,538                   |
| Accounts payable - other                              | 5,677                | 6,873                   |
| Accrued expenses                                      | 7,130                | 9,768                   |
| Income taxes payable                                  | 954                  | 2,604                   |
| Provision   | 606                  | 737                     |
| Other   | 1,646                | 1,429                   |
| Total current liabilities                             | 42,654               | 47,796                  |
| Non-current liabilities                               |                      |                         |
| Bonds payable   | 10,000               | 10,000                  |
| Long-term loans payable                               | 45,904               | 44,665                  |
| Lease obligations                                     | 959                  | 1,076                   |
| Deferred tax liabilities                              | 2,520                | 2,322                   |
| Deferred tax liabilities for land revaluation         | 472                  | 472                     |
| Provision for directors' retirement benefits          | 128                  | 134                     |
| Net defined benefit liability                         | 3,238                | 3,079                   |
| Other   | 1,949                | 2,551                   |
| Total non-current liabilities                         | 65,173               | 64,302                  |
| Total liabilities                                     | 107,827              | 112,098                 |
| Net assets  |                      |                         |
| Shareholders' equity                                  |                      |                         |
| Capital stock   | 3,459                | 3,459                   |
| Capital surplus                                       | 6,423                | 6,534                   |
| Retained earnings                                     | 24,972               | 31,975                  |
| Treasury shares                                       | (6,814)              | (6,065)                 |
| Total shareholders' equity                            | 28,040               | 35,903                  |
| Accumulated other comprehensive income                |                      |                         |
| Valuation difference on available-for-sale securities | 738                  | 760                     |
| Deferred gains or losses on hedges                    | (698)                | 1,706                   |
| Revaluation reserve for land                          | 146                  | 146                     |
| Foreign currency translation adjustment               | 9,846                | 11,312                  |
| Remeasurements of defined benefit plans               | (928)                | (918)                   |
| Total accumulated other comprehensive income          | 9,105                | 13,007                  |
| Subscription rights to shares                         | 320                  | 195                     |
| Non-controlling interests                             | 357                  | 368                     |
| Total net assets                                      | 37,824               | 49,474                  |
| Total liabilities and net assets                      | 145,652              | 161,573                 |

# (2) Consolidated statement of income and consolidated statement of comprehensive income Consolidated statement of income (cumulative)

|  | -                                      | (Millions of                           |
|--|--|--|
|  | Nine months ended<br>December 31, 2015 | Nine months ended<br>December 31, 2016 |
| Net sales  | 128,097                                | 131,707                                |
| Cost of sales  | 80,990                                 | 80,216                                 |
| Gross profit   | 47,106                                 | 51,490                                 |
| Selling, general and administrative expenses           |  |  |
| Packing and transportation expenses                    | 2,524                                  | 2,464                                  |
| Warehousing expenses                                   | 3,033                                  | 2,997                                  |
| Advertising expenses                                   | 8,551                                  | 9,608                                  |
| Salaries, allowances and bonuses                       | 11,333                                 | 11,113                                 |
| Research and development expenses                      | 1,983                                  | 2,173                                  |
| Commission fee   | 2,156                                  | 2,189                                  |
| Other  | 11,877                                 | 10,663                                 |
| Total selling, general and administrative expenses     | 41,459                                 | 41,210                                 |
| Operating income                                       | 5,646                                  | 10,280                                 |
| Non-operating income                                   |  |  |
| Interest and dividend income                           | 220                                    | 73                                     |
| Foreign exchange gains                                 | _                                      | 679                                    |
| Rent income  | 109                                    | 116                                    |
| Other  | 166                                    | 71                                     |
| Total non-operating income                             | 496                                    | 940                                    |
| Non-operating expenses                                 |  |  |
| Interest expenses                                      | 628                                    | 470                                    |
| Foreign exchange losses                                | 98                                     | _                                      |
| Other  | 124                                    | 208                                    |
| Total non-operating expenses                           | 851                                    | 679                                    |
| Ordinary income  | 5,291                                  | 10,542                                 |
| Extraordinary income                                   |  | ·                                      |
| Gain on reversal of subscription rights to shares      | 332                                    | 55                                     |
| Reversal of provision for contingent loss              | _                                      | 29                                     |
| Other  | 15                                     | 17                                     |
| Total extraordinary income                             | 347                                    | 102                                    |
| Extraordinary losses                                   |  |  |
| Impairment loss  | 7,526                                  | 569                                    |
| Loss on sales of shares of subsidiaries and associates | 323                                    | _                                      |
| Business structure improvement expenses                | 239                                    | _                                      |
| Other  | 21                                     | 6                                      |
| Total extraordinary losses                             | 8,110                                  | 576                                    |
| Profit (loss) before income taxes                      | (2,470)                                | 10,068                                 |
| Income taxes   | 260                                    | 2,175                                  |
| Profit (loss)  | (2,731)                                | 7,892                                  |
| Profit attributable to non-controlling interests       | 44                                     | 27                                     |
| Profit (loss) attributable to owners of parent         | (2,776)                                | 7,865                                  |

### $Consolidated\ statement\ of\ comprehensive\ income\ (cumulative)$

| Consolidated statement of comprehensive in                         | come (cumulative)                      | (Millions of yen)                      |
|--|--|--|
|  | Nine months ended<br>December 31, 2015 | Nine months ended<br>December 31, 2016 |
| Profit (loss)  | (2,731)                                | 7,892                                  |
| Other comprehensive income   |  |  |
| Valuation difference on available-for-sale securities              | (64)                                   | 21                                     |
| Deferred gains or losses on hedges                                 | (506)                                  | 2,405                                  |
| Foreign currency translation adjustment                            | 257                                    | 1,465                                  |
| Remeasurements of defined benefit plans, net of tax                | 40                                     | 9                                      |
| Total other comprehensive income                                   | (273)                                  | 3,902                                  |
| Comprehensive income   | (3,005)                                | 11,794                                 |
| Comprehensive income attributable to                               |  |  |
| Comprehensive income attributable to owners of parent              | (3,050)                                | 11,767                                 |
| Comprehensive income attributable to non-<br>controlling interests | 45                                     | 27                                     |

Collection of loans receivable

Net cash provided by (used in) investing activities

Other, net

| (3) Consondated statement of easi flows  |  | (Millions of yen)                      |  |
|--|--|--|--|
|  | Nine months ended<br>December 31, 2015 | Nine months ended<br>December 31, 2016 |  |
| Cash flows from operating activities   |  |  |  |
| Profit (loss) before income taxes  | (2,470)                                | 10,068                                 |  |
| Depreciation   | 5,541                                  | 5,412                                  |  |
| Impairment loss  | 7,526                                  | 569                                    |  |
| Amortization of goodwill   | 1,371                                  | 1,035                                  |  |
| Gain on reversal of subscription rights to shares  | (332)                                  | (55)                                   |  |
| Increase (decrease) in provision for contingent loss                                       | _                                      | (29)                                   |  |
| Increase (decrease) in net defined benefit liability                                       | (365)                                  | (142)                                  |  |
| Increase (decrease) in provision for directors'  | (27)                                   | 6                                      |  |
| retirement benefits  | (27)                                   | в                                      |  |
| Interest and dividend income   | (220)                                  | (73)                                   |  |
| Interest expenses  | 628                                    | 470                                    |  |
| Loss (gain) on sales of shares of subsidiaries and associates                              | 323                                    | -                                      |  |
| Business structure improvement expenses  | 239                                    | _                                      |  |
| Foreign exchange losses (gains)  | 116                                    | (120)                                  |  |
| Decrease (increase) in notes and accounts receivable - trade                               | (15,974)                               | (17,932)                               |  |
| Decrease (increase) in inventories   | (3,448)                                | 1,653                                  |  |
| Decrease (increase) in prepaid expenses  | (78)                                   | 831                                    |  |
| Increase (decrease) in notes and accounts payable - trade                                  | 4,525                                  | 2,904                                  |  |
| Decrease (increase) in advance payments  | 464                                    | 710                                    |  |
| Increase (decrease) in accounts payable - other  | 1,260                                  | 1,572                                  |  |
| Increase (decrease) in accrued expenses  | 2,500                                  | 2,848                                  |  |
| Other, net   | 136                                    | 801                                    |  |
| Subtotal   | 1,716                                  | 10,531                                 |  |
| Interest and dividend income received  | 219                                    | 71                                     |  |
| Interest expenses paid   | (615)                                  | (462)                                  |  |
| Extra retirement payments  | _                                      | (217)                                  |  |
| Income taxes paid  | (923)                                  | (1,505)                                |  |
| Net cash provided by (used in) operating activities  | 396                                    | 8,418                                  |  |
| Cash flows from investing activities   |  |  |  |
| Purchase of property, plant and equipment  | (2,491)                                | (3,285)                                |  |
| Purchase of intangible assets  | (738)                                  | (1,097)                                |  |
| Proceeds from fees for equipment   | <u> </u>                               | 812                                    |  |
| Payments for sales of shares of subsidiaries resulting in change in scope of consolidation | (25)                                   | -                                      |  |
|  |  |  |  |

31

114

(3,109)

154

(3,415)

(Millions of yen) Nine months ended Nine months ended December 31, 2015 December 31, 2016 Cash flows from financing activities 3,330 (2,810)Net increase (decrease) in short-term loans payable 2,000 Proceeds from long-term loans payable (4,378)(3,261)Repayments of long-term loans payable Cash dividends paid (845) (858)Payments from changes in ownership interests in subsidiaries that do not result in change in scope of (808)(4) consolidation Repayments of finance lease obligations (2,129)(3,121)Proceeds from sales and leasebacks 1,625 158 Proceeds from sales of treasury shares 738 (4) (3) Net cash provided by (used in) financing activities (4,674)(5,696) Effect of exchange rate change on cash and cash 60 (142) equivalents

(7,327)

41,972

34,644

(836)

39,902

39,066

Net increase (decrease) in cash and cash equivalents

Cash and cash equivalents at beginning of period

Cash and cash equivalents at end of period